University of Mumbai

Website - mu.ac.in Email id - dr.aams@fort.mu.ac.in aams3@mu.ac.in



Academic Authorities, Meetings & Services (AAMS) Room No. 128, M. G. Road, Fort, Mumbai – 400 032. Tel. 022-68320033

Re- accredited with A ++ Grade (CGPA 3.65) by NAAC Category- I University Status awarded by UGC

No. AAMS_UGS/ICC/2024-25/199

Date: 03rd January, 2025

CIRCULAR:-

Attention of all the Principals of the Affiliated Colleges, Directors of the Recognized Institutions and the Head University Departments is invited to this office Circular No. AAMS_UGS/ICC/2024-25/04 dated 11th June, 2023 relating to the NEP UG & PG Syllabus.

They are hereby informed that the recommendations made by the Ad-hoc Board of Studies in Bachelor of Management Studies at its meeting held on 30th November, 2024 and subsequently passed by the Board of Deans at its meeting held on 30th November, 2024 <u>vide</u> item No. 1 (b) have been accepted by the Academic Council at its meeting held on 04th December, 2024 <u>vide</u> item No. 7.13 (R) and that in accordance therewith the Bachelor of Management Studies (BMS) Sem. I & II is revised as per appendix (NEP 2020) with effect from the academic year 2024-25.

(The said circular is available on the University's website www.mu.ac.in).

MUMBAI – 400 032 03rd January, 2024

(Dr. Prasad Karande) REGISTRAR

To,

The Principals of the Affiliated Colleges, Directors of the Recognized Institutions and the Head, University Departments.

AC 7.13 (R)/04/12/2024

Copy forwarded with Compliments for information to:-

- 1) The Chairman, Board of Deans,
- 2) The Dean, Faculty of Commerce & Management,
- 3) The Chairman, Ad-hoc Board of Studies in Bachelor of Management Studies,
- 4) The Director, Board of Examinations and Evaluation,
- 5) The Director, Department of Students Development,
- 6) The Director, Department of Information & Communication Technology,
- 7) The Director, Centre for Distance and Online Education (CDOE), Vidyanagari,
- 8) The Deputy Registrar, Admissions, Enrolment, Eligibility & Migration Department (AEM).

Cop	y forwarded for information and necessary action to :-
1	The Deputy Registrar, (Admissions, Enrolment, Eligibility and Migration Dept)(AEM), dr@eligi.mu.ac.in
2	The Deputy Registrar, Result unit, Vidyanagari drresults@exam.mu.ac.in
3	The Deputy Registrar, Marks and Certificate Unit,. Vidyanagari dr.verification@mu.ac.in
4	The Deputy Registrar, Appointment Unit, Vidyanagari dr.appointment@exam.mu.ac.in
5	The Deputy Registrar, CAP Unit, Vidyanagari cap.exam@mu.ac.in
6	The Deputy Registrar, College Affiliations & Development Department (CAD), deputyregistrar.uni@gmail.com
7	The Deputy Registrar, PRO, Fort, (Publication Section), Pro@mu.ac.in
8	The Deputy Registrar, Executive Authorities Section (EA) <u>eau120@fort.mu.ac.in</u>
	He is requested to treat this as action taken report on the concerned resolution adopted by the Academic Council referred to the above circular.
9	The Deputy Registrar, Research Administration & Promotion Cell (RAPC), rape@mu.ac.in
10	The Deputy Registrar, Academic Appointments & Quality Assurance (AAQA) dy.registrar.tau.fort.mu.ac.in ar.tau@fort.mu.ac.in
11	The Deputy Registrar, College Teachers Approval Unit (CTA), concolsection@gmail.com
12	The Deputy Registrars, Finance & Accounts Section, fort draccounts@fort.mu.ac.in
13	The Deputy Registrar, Election Section, Fort drelection@election.mu.ac.in
14	The Assistant Registrar, Administrative Sub-Campus Thane, thanesubcampus@mu.ac.in
15	The Assistant Registrar, School of Engg. & Applied Sciences, Kalyan, ar.seask@mu.ac.in
16	The Assistant Registrar, Ratnagiri Sub-centre, Ratnagiri, ratnagirisubcentre@gmail.com
17	The Director, Centre for Distance and Online Education (CDOE), Vidyanagari, director@idol.mu.ac.in
18	Director, Innovation, Incubation and Linkages, Dr. Sachin Laddha pinkumanno@gmail.com
19	Director, Department of Lifelong Learning and Extension (DLLE), Dlleuniversityofmumbai@gmail.com

Cop	Copy for information :-							
1	P.A to Hon'ble Vice-Chancellor, vice-chancellor@mu.ac.in							
2	P.A to Pro-Vice-Chancellor pvc@fort.mu.ac.in							
3	P.A to Registrar, registrar@fort.mu.ac.in							
4	P.A to all Deans of all Faculties							
5	P.A to Finance & Account Officers, (F & A.O), camu@accounts.mu.ac.in							

To,

1	The Chairman, Board of Deans
	pvc@fort.mu.ac.in

2 Faculty of Humanities,

Dean

1. Prof.Anil Singh
Dranilsingh129@gmail.com

Associate Dean

- 2. Dr.Suchitra Naik Naiksuchitra27@gmail.com
- 3.Prof.Manisha Karne mkarne@economics.mu.ac.in

Faculty of Commerce & Management,

Dean

1. Dr.Kavita Laghate kavitalaghate@jbims.mu.ac.in

Associate Dean

- 2. Dr.Ravikant Balkrishna Sangurde Ravikant.s.@somaiya.edu
- 3. Prin.Kishori Bhagat kishoribhagat@rediffmail.com

Faculty of Science & Technology Dean 1. Prof. Shivram Garje ssgarje@chem.mu.ac.in **Associate Dean** 2. Dr. Madhav R. Rajwade Madhavr64@gmail.com 3. Prin. Deven Shah sir.deven@gmail.com Faculty of Inter-Disciplinary Studies, Dean 1.Dr. Anil K. Singh aksingh@trcl.org.in **Associate Dean** 2.Prin.Chadrashekhar Ashok Chakradeo cachakradeo@gmail.com Chairman, Board of Studies, The Director, Board of Examinations and Evaluation, dboee@exam.mu.ac.in The Director, Board of Students Development, dsd@mu.ac.in@gmail.com DSW direcotr@dsw.mu.ac.in The Director, Department of Information & Communication Technology, 6

director.dict@mu.ac.in

AC- 04/12/2024 Item No.-7.13 (R)

As Per NEP 2020

University of Mumbai



Title of the program

- **A-** U.G. Certificate in BMS (Bachelor of Management Studies) (AICTE) 2024-25
- **B-** U.G. Diploma inBMS (Bachelor of Management Studies) (AICTE) 2025-26
- C- B.Com. BMS (Bachelor of Management Studies) (AICTE) 2026-27
- **D-** Bachelors of Management Studies (Honors) 2027-28
- E- Bachelors of Management Studies (Honors with Research) 2028-29

Revised Syllabus for

Semester - Sem I to II

Ref: 16th May 2023 and April 2024 for Credit Structure of UG

(With effect from the academic year 2024-25 Progressively)

University of Mumbai



(As per NEP 2020)

Sr.No.	Sr.No. Heading Particulars					
1	Title of program	A	U.G. Certificate in BMS (Bachelor of			
	O: CU-523A		Management Studies) (AICTE)			
	O: CU-523B		U.G. Diploma in BMS (Bachelor of			
		В	Management Studies) (AICTE)			
	O: CU-523C	C	Degree in B.Com. BMS (Bachelor of Management Studies) (AICTE)			
	O: CU-523D	D	Bachelors of Management Studies (Honors)			
	O: CU-523E	E	Bachelors of Management Studies (Honors Wit Research)			
2	Eligibility O: CU-524A	A	10+2 (A learner must have completed HSC of equivalent with 45% for General Category ar 40% for Reserve Category in One Attempt) of Passed Equivalent Academic Level 4.0 with CGPA equivalent to 45%.			
	O: CU-524B	В	Under Graduate Certificate in Management Studies or Passed Equivalent Academic Lev 4.5			
	O: CU-524C	C	Under Graduate Diploma in Management Studies or Passed Equivalent Academic Lev 5.0			
	O: CU-524D	D	Bachelors of Management Studies with minimum CGPA of 7.5 or Passed Equivalent Academic Level 5.5			
	O: CU-524E	E	Bachelors of Management Studies winder minimum CGPA of 7.5 or Passed Equivalent Academic Level 5.5			
3	Duration of program R: CU-556	A	One Year			
		В	Two Years			
		C	Three Years			
		D	Four Years			
		E	Four Years			
4	Intake Capacity R: CU-557	60	1			

5	Scheme of Examination	NEP		
		50% Internal		
	R: CU-558	50% External, Semester End		
		Examination		
		Individual Passing in Internal and		
		External Examination		
6	Standards of Passing	40%		
	R: CU-559			
_	Credit Structure	Attached herewith		
7	Sem. I - R: CU-560A			
	Sem. II - R: CU-560B			
	Credit Structure			
	Sem. III - R: CU-560C			
	Sem. IV - R: CU-560D			
	Credit Structure			
	Sem. V - R: CU-560E			
	Sem. VI - R: CU-560F			
•	a .	A Sem I & II		
8	Semesters	B Sem I, II, III& IV		
		C Sem I, II, III, IV, V & VI		
		D Sem I, II, III, IV, V, VI, VII &		
		VIII		
		E Sem I, II, III, IV, V, VI, VII &		
		VIII		
•		A 4.5		
9	Program Academic Level	B 5.0		
		C 5.5		
		D 6.0		
		E 6.5		
10	Pattern	Semester		
11	Status	New		
12	To be implemented from Academic Year Progressively	From Academic Year: 2024-25		

Sign of the BOSChairman

Prof. Dr. Kanchan

Fulmali

Sign of the

Offg. Associate Dean Prin. Kishori Bhagat

Faculty of Commerce &Management

Sign of the Offg. Dean

Prof. Kavita Laghate

Faculty of Commerce &

Management

Preamble

1) Introduction

Bachelor of Management Studies Program or BMS is an undergraduate program for management studies. The new curriculum of BMS will offer students' core papers that help build their foundation in management. The mandatory core courses will equip students to understand how organizations work, how they are managed, and sensitize students towards national and international environments. The opportunity to Minor in Finance/ Marketing/ Human Resource will enhance the functional capabilities of learners. The choice of open electives and skill enhancement courses enables students to pursue an area of their interest. The contents of each course have been carefully designed to prepare students with knowledge and skill sets that will not only make them industry ready but also foster entrepreneurial and innovative thinking. Students cantered learning focuses on skills and practices that enable lifelong learning and independent problem-solving. The BMS program will help students in making an informed decision regarding the goals that they wish to pursue in further education and life.

1) Introduction

A bachelor's in Business Management program is designed to prepare students for careers in management, finance, accounting, human resource or other fields related to business. A bachelor's degree helps the learner to establish a fundamental understanding of business and how various aspects of it apply to the real world. BMS program exposes students to a range of core subjects and allows students to specialize in a specific business-related academic discipline or disciplines. The BMS degree also develops a student's managerial, communication skills, and business decision-making capabilities. The program also incorporates on-the-job training and practical experience in the form of case projects, presentations, internships, industrial visits, and interaction with established industry experts.

2) Aims and Objectives

- The broad aims and objectives of the BMS program are to build following skills and competencies in the students:
- Domain knowledge: The program intends to help the students to apply sound domain knowledge and competence in Management studies with respective techniques and theories constructively.
- Communication skills: The programme develops and puts into practice effective academic and creative writing, oral communication, reading and presentation skills and use appropriate body language.
- Critical thinking, analytical and Cognitive ability: The program enables the students to analyse, interpret, evaluate and present texts.
- Research skills: The program helps to identify, select, organize and use research techniques to carry out research and value intellectual property rights.
- Use of modern tools: The program helps to choose and use basic computer applications and social media
- Environment and society: The program focuses to serve and assist in socially/ environmentally useful and productive work.

- Respect for others: The program enables students to show sensitivity for the underprivileged, the differently abled and the discriminated and understand gender diversity, differences and display conflict management skills.
- Ethics: The program discusses and assesses basic human values and business ethics.
- Individuality, team work and project management: The program enables student to develop professionalism, organizational skills and employability skills, make decisions, put into practice self-, time- and change management and solve problems.

3) Learning Outcomes

The Programme Specific Learning Outcomes of BMS are:

- The students will be able to interpret and evaluate concepts and theories in General Management subjects.
- The students will be able to specialize in their fields of interest, viz., Finance, Marketing and Human Resources, to develop specialist managerial capabilities.
- The program will enable students to use basic computer applications and social media.
- The students will develop effective academic and creative writing, oral communication, reading and presentation skills and use appropriate body language in business settings.
- The students will get equipped with the skills in identifying ethical principles and practices to be adopted in Managerial level jobs.
- The students will be able to design research proposals and submit project report based on the interests in their studies.
- The students will learn to translate classroom learning into real world experiences and problem solutions.
- The students will be able to apply reasoning for assessing societal issues that can be addressed in education and takes responsibility for initiating change.
- in Managerial level jobs.

2) Any other point (if any)

- The students will be able to design research proposals and submit project report based on the interests in their studies.
- The students will learn to translate classroom learning into real world experiences and problem solutions.
- The students will be able to apply reasoning for assessing societal issues that can be addressed in education and takes responsibility for initiating change.

3)	Credit Structure of the Program (Sem I, II, III & IV) (Table as per Parishisht2 with sign o HOD and Dean)

Sem	121	I Credi	t Str	ucture

R: A

BMS U nder G raduate P rograms in U niver sity

Level	Semester	Major		Minor	OE	VSC,SEC (VSEC)	AE C,V EC,I KS	OJT, FP,C EP, CC,R P	Cum. Cr./	Degree/Cu m.Cr.
		Mandatory	Electiv es							
4.5		6(4+2) Principles of Management I (4) Foundation of Human Skills (2)		-	Open Electi ve as per Vertic al 3 'Open	Management Education (2) (VSC) Digital Literacy (2) (SEC) (2)	AEC: 2,VE C:2,I KS:2 IKS as per Vertical 5 'IKS' Provide d by Univers ity (2) (IKS); AEC as per Vertical 5 'AEC' Provide d by Univers ity. (2) (AEC); VEC as per Vertical 5 'VEC' Provide d by Univers ity. (2) (XEC);	CC as per vertic al 6 Provid ed by Unive rsity (2) (CC/N SS/N CC/S ports/ Exten sion work)	22	UG Certificate4 4

	Accounting for Managerial Decision (4) Introduction to Business Mathematics (2)		Minor as per Vertical 2 'Minor' Provided by Universit y. (2) (Minor)	per Vertic al 3	Advance Excel for Managers (Theory) (VSC:2) Advance Excel for Managers (Practical) (SEC:2)	AEC: 2,VE C:2 IKS as per Vertical 5 'IKS' Provide d by Univers ity (2) (IKS); AEC as per Vertical 5 'AEC' Provide d by Univers ity. (2) (AEC); VEC as per Vertical 5 'VEC' as per Vertical 5 'VEC' At 44+2	CC:2 CC as per vertic al 6 Provid ed by Unive rsity (2) (CC/N SS/N CC/S ports/ Exten sion work)	22	
Cumer.	12	-	2	0	414	47472	4	44	

 $Exit option: Award of UGC ertificate in Major with 40-\\ 44 credits and an additional 4 credits coreNSQF course/Internship ORC on tinue with Major and Minor$

Sem. III & IV Credit Structure

R:_____B

BMS Under Graduate Programs in University

Level	Semester	Major Mandatory	Elec tives	Mino r	OE	VSC,SEC (VSEC)	AE C,V EC,I KS	OJT, FP,CE P, CC,RP	Cum. Cr./ Sem.	Degree/Cu m.Cr.
5.0		8(1*4 + 2*2) Business Economics (4) And (HR) Introduction to HR (2) Recruitment and Selection (2) OR (Marketing) Introduction to Marketing (2) Sales and Distribution Management (2) OR (Finance) Introduction to Finance (2) Basics of Financial Services (2)		as per Vertical 2 'Minor' Provide d by Univers ity. (4) (Minor)	al 3 'Open Electi ve Baske t' Provi ded by Unive rsity	(HR) OB and HRM (2) OR (Marketing) Consumer Behavior (2) OR (Finance) Equity and Debt Markets (2)	5 Provided under Universit y Basket	FP:2C C:2 CC as per vertic al 6 provid ed under Unive rsity Baske t (CC 2) (CC/ NSS/ NCC/ Sports /Exten sion work) and FP (FP 2)	22	UG Diploma8 8
		8(2*4) Production and Total Quality Management (4) Introduction to RM (2) and (HR)		4 Minor as per Vertica 1 2 'Minor' Provide d by Univers ity. (4) (Minor)	ive as per Verti cal 3	(HR) Performance Management and Career Planning (2)	AEC:2 AEC as per Vertical 5 Provided under Universit y Basket	Comm unity Engage ment Project/ (2) (CEP:2	22	

	Human Resource Planning (2)		Elect ive Bask	Tourism Marketing (2))	
	OR (Marketing)		et' Prov ided by Univ ersit	OR (Finance) Risk Management (2)		CC - CC as per	
	Rural Marketing (2)		y or			vertical 6 as provide	
	OR (Finance) Strategic Financial Management (2)		SW AY AM Cour se (2)			d under Univers ity Basket (CC 2) (CC/N SS/NC C/Sport s/Exten	
CumCr.	28	10	12	6+6	8+4+2	sion work)	88

Exitoption; AwardofUGDiplomainMajorandMinorwith80-88creditsandanadditional4creditscoreNSQFcourse/InternshipORContinuewithMajorandMinor

Sem. V & VI Credit Structure

R:		\sim
		G

BMS Under Graduate Programs in University

Level	Sem ester	Major	Min or	O E		AEC, VEC, IKS	OJT, FP,CEP,	Cu m.C r./	Degree/ Cum.Cr.	
		Mandatory	Electives	-			IKS	CC,RP	Sem.	
		10(2*4+1*2) Logistics and Supply Chain	4	4		VSC, SEC		FP/CE P:2	20- 22	UG
		Management (4)	(HR)	Minor		(HR)		Field		Degree
			Talent and	as per		OD and		projec		12 0-132
5.5		Environmental Management and SDG (4)	Competency	Vertic		Change		t		
		and SDO (4)	Management (4)	al 2		management		in		
		(HR)	Or	'Mino		(2)		Major		
		Strategic HRM (2)	(Marketing)	r'		or		/		
		OR	Product and	availa		(Marketing)		Minor		
		(Marketing) CRM (2)	Brand	ble on		Integrated		with		
		OR	management	Unive		Marketing		primar		
		(Finance)	(4)	rsity		Communicat	İ	y data		
		Innovative	O.D.	of		ion		collect		
		Financial Services (2	OR	Mum bai's		& A decomplision of		ion by		
			(Finance)	websi		Advertising		studen t s (2)		
			Investment	te. (4)		(2)		(FP)		
			Analysis and	(Mino				(11)		
			Portfolio	r)		OR				
			Management (4)	1)		(Finance)				
			i i i i i i i i i i i i i i i i i i i			Commodity				
						and				
						Derivatives				
						(2)				
	VI	10(2*4+1*2)	4	Min				OJT:	20-	
		Entrepreneurship	(HR)	or as				4	22	
		Management (4)	Employee	per						
		Operations Research (4)	Compensation	Vert						
		and	and Benefits (4)	1						
		(HR)	or	2						
		Workforce	(Marketing) Retail	'Min or'						
		Diversity and		avail						
		Inclusion (2)	management (4)	able						
		or (Marketing)	(+)	on						
		Service Marketing (2)	OR	Univ						
		OR		ersit						
		(Finance)	(Finance)	y of						
		Structured Finance (2)	Financial	Mu						
		(_)	Markets and	mbai						
			Institutions (4)	's						
				web						
				site.						

			(4) (Min or)					
Cu mC	48	8	18	12	8+6	8+4+ 2	8+6+ 4	132
r.								
Exit	option: Award of UG Degree in	Major with 120-1	L32 cre	edits (OR Continue	e with Ma	ajor and N	/linor
VII	14(3*4+1*2)	А				1		20
VII	Strategic Management (4) E-Commerce (4)	Or						20-
	Business ethics (4)	(Finance) International Finance (4)						
	Business ethics in practice (2)	Or (Marketing) International marketing (4) OR (Marketing) International marketing (4)						
VIII	14(3*4+1*2)	4					OJT	20-
	Business Analytics (4) Conflict and Negotiation Management (4)	Organization Structure Theory and Design (4)					:4	22
	Design Thinking and Lateral Innovation (4) CSR (2)	OR Mergers, Acquisitions and Corporate Valuations (4)						
		OR Marketing Research (4)						
Cum .Cr	n 60-76	16	16	18- 20 +4	12	8- 10+6	8+4+2	8+6 +8

-oı	ır Year	UG Honours	s Degree i	n Major and	l Min	or with 160	0-176 credi	ts			
6. 0		8-10 (2*4+2 or 2*4)	4	RM:4				RP:4	20-22	UG Honors with Researc h Degree 160-176	
		8-10 (2*4+2 or 2*4)	4					RP:8	20-22		
	CumCr	52-68	16	18 -20 +4	12	8-10 +6	8+4+2	8+6+4+12	160-176		



Sign of the BOS Chairman Prof. Dr. Kanchan Fulmali BOS in BMS

Sign of the Offg. Dean Prof. Kavita Laghate Faculty of Commerce & Management Sem. - I

Mandatory 1

Programme Name: BMS (Bachelor of Management Studies) (AICTE)

Course Name: Principles of Management -I

Total Credits: 04 Total Marks :100

Internal assessment :40 Semester End Examination:60

Learning Objectives:

- To introduce students to basic concepts of Management
- To train students in thinking on application of concepts of Management

Course Outcomes:

CO1) Student will be able to understand and discuss emerging concepts of green management CO2)Student will be able to outline basic concepts of Management

CO3) Student will be able to summarize and give examples of planning process and steps in planning process; Decision Making steps and process; Organizing steps and process; Controlling process in Management

CO4) Student will be able to classify Leadership styles and related give examples

Unit 1: Nature of Management

- Management: Concept, Significance, Role & Skills, Levels of Management, Concepts of POSDCORB, Managerial Grid.
- Evolution of Management thoughts, Contribution of F.W Taylor, Henri Fayol and Contingency Approach.

Unit II:Planning and Decision Making

- **Planning:** Meaning, Importance, Elements, Process, Limitations and MBO.
- **Decision Making**: Meaning, Importance, Process, Techniques of Decision Making

Unit III: Organising

- Organizing: Concepts, Structure (Formal & Informal, Line & Staff and Matrix), Meaning, Advantages and Limitations
- **Departmentation:** Meaning, Basis and Significance
- **Span of Control:** Meaning, Graicunas Theory, Factors affecting span of ControlCentralization vs Decentralization
- **Delegation:** Authority & Responsibility relationship

Unit IV: Directing, Leadership, Coordination and Controlling

- **Directing:** Meaning and Process
- Leadership: Meaning, Styles and Qualities of Good Leader
- Coordination as an Essence of Management
- Controlling: Meaning, Process and Techniques
- **Recent Trends:** Green Management & CSR

Reference Books

- 1. Principles of Management , Ramasamy , Himalaya Publication , Mumbai
- 2. Principles of Management, Tripathi Reddy, Tata Mc Grew Hill
- 3.Management Text & Cases, VSP Rao, Excel Books, Delhi
- 4. Management Concepts and OB, PS Rao & NV Shah, AjabPustakalaya
- 5. Essentials of Management, Koontz II & W, Mc. Grew Hill, New York

Mandatory 1

Programme Name: BMS (Bachelor of Management Studies) (AICTE)

Course Name: Foundation of Human Skills

Total Credits: 02 Total Marks :50

Internal assessment :20 Semester End Examination:30

Learning Objectives:

• To train students on perspectives of Human Skills and application of same in Management

Course Outcomes:

CO1) Student will be able to outline perspectives of Human nature: Individual behaviour; personality; attitude.

CO2) Student will be able to explain, summarize, and give examples of 'Thinking & Learning'.

CO3)Student will be able to explain meaning and importance of IQ/EQ and SQ at work place

CO4)Student will be able to break-down group behaviour contexts

CO5)Student will be able to compare and contrast/ argue / justify

CO6)Student will be able to explain and give examples of organizational processes and role of group.

Unit I: Understanding of Human Nature

- **Individual Behaviour:** Concept of a man, individual differences, factors affecting individual differences, Influence of environment.
- Personality and attitude: Determinants of personality, Personality traits theory, Big five
 model, Personality traits important for organizational behaviour like authoritarianism, locus
 of control, Machiavellianism, introversion-extroversion achievement orientation, self –
 esteem, risk taking, self-monitoring and type A and B personalities, Concept of
 understanding self through JOHARI WINDOWS, Nature and components of attitude,
 Functions of attitude, Ways of changing attitude, Reading emotions.
- Thinking, learning and perceptions: Thinking skills, thinking styles and thinking hat, Managerial skills and development, Learning characteristics, theories of learning (classical conditioning, operant conditioning and social learning approaches), Intelligence, type (IQ, EQ, SQ, at work place), Perception features and factor influencing individual perception

Unit II: Introduction to Group Behaviour

- Introduction to Group Behaviour
 - Group Dynamics: Nature, types, group behaviour model (roles, norms, status, process, structures).
 - Team effectiveness: nature, types of teams, ways of forming an effective team,
 Setting goals.]
 - Organizational processes and system.
 - Power and politics: nature, bases of power, politics nature, types, causes of organizational politics, political games.
 - Organizational conflicts and resolution: Conflict features, types, causes leading to
 organizational conflicts, levels of conflicts, ways to resolve conflicts through five
 conflicts resolution strategies with outcomes.

Reference Books:

- Organisational behaviour, S.Robbins, Prentice Hall
- Organisational behaviour, John W.Newstrom and Keith Davis, Tata McGrawhill
- Organisational behaviour, Fred Luthans, McGrawhill, New York
- Organisational behaviour, K.Aswathappa, Himalaya Publishing House
- Essentials of management, Koontz, Harold, Tata McGrawhill

VSC/SEC

Programme Name: BMS (Bachelor of Management Studies)(AICTE)

Course Name: Information Technology in Management Education

Total Credits: 02 Total Marks :50

Internal assessment :20 Semester End Examination:30

Learning Objectives:

• The objective of this course is to introduce students to basic concepts and tools of Digital Literacy

Course Outcomes

- CO1) Student will be able to outline IT concepts applicable to Management
- CO2) Student will be able to explain give examples of success and failure of IT application in companies.
- CO3) Student will be able to use MS Word
- CO4) Student will be able to use spreadsheets and presentation software
- CO5) Student will be able to create digitally signed documents
- CO6) Student should be able to relate and explain the concepts of E-Commerce and M-Commerce
- CO7) Student should be able to relate and explain Models of Electronic Funds Transfer, Electronic Data Interchange.
- CO8) Student will be able to understand Threats to Computer systems and control measures

Unit -I: Introduction to IT Support in Management and Office Automation using MS-Office

- Information Technology Concepts Concept of Data, Information and Knowledge; ; Concept of Database.
- Introduction to Information Systems and its major components. Types and Levels of Information systems.
- Main types of IT Support systems
- Computer based Information Systems (CBIS), Types of CBIS brief descriptions and their interrelationships/hierarchies
- Office Automation System(OAS)
- Transaction Processing System(TPS)
- Management Information System(MIS)

- Decision Support Systems (DSS)
- Executive Information System(EIS)
- Knowledge based system, Expert system
- Success and Failure of Information Technology Failures of Nike and AT&T
- IT Development Trends.
- Major areas of IT Applications in Management
- Open Source Software Concept and Applications.
- Study of Different Operating Systems. (Windows / Linux/ DOS)
- Basics of Word Document: Creating/Saving of Document Editing and Formatting Features;
 Designing a title page, Preparing Index, Use of Smart-Art; Cross Reference, Bookmark and Hyperlink. Mail Merge Feature.
- Spreadsheet application (e.g. MS-Excel/openoffice.org): Creating/Saving and editing spreadsheetsDrawing charts; Using Basic Functions: text, math & trig, statistical, date & time, database,financial, logical; Using Advanced Functions: Use of VLookup/HLookup; Data analysis sorting data, filtering data (AutoFilter, Advanced Filter), data validation, what-if analysis (using data tables/scenarios), creating sub-totals and grand totals, pivot table/chart, goal seek/solver
- Presentation Software: Creating a presentation with minimum 20 slides with a script.
 Presenting in different views; Inserting Pictures, Videos, creating animation effects on them
 Slide Transitions, Timed Presentations; Rehearsal of presentation

Unit II: Email, Internet and its Applications and E-Security

- Introduction to Email: Creating emails; Creating digitally signed documents.
- Use of Outlook: Configuring Outlook, Creating and Managing profile in outlookSending and Receiving Emails through outlook; Emailing the merged documents. Introduction to Bulk Email software
- Internet: Understanding Internet Technology Concepts of Internet, Intranet, Extranet;
 Networking Basics, Different types of networks. Concepts (Hubs, Bridges, Routers, IP addresses);
 Study of LAN, MAN, WAN
- DNS Basics: : Domain Name Registration, Hosting Basics.
- Emergence of E-commerce and M- Commerce: Concept of E-commerce and MCommerce Definition of E-commerce and M-Commerce; Business models of e-commerce:
 models based on transaction party (B2B, B2C, B2G, C2B, C2C, E-Governance); Models

- based on revenue models, Electronic Funds Transfer, Electronic Data-Interchange.
- Threatsto Computer systems and control measures: Types of threats- Virus, hacking, phishing, spyware, spam, physical threats (fire, flood, earthquake, vandalism) Threat Management
- Security on the internet: Network and website security risks Website Hacking and Issues therein. Security and Email

Reference Books:

- Information Technology for Management, 6TH ED (With CD) By Efraim Turban, Dorothy Leidner, Ephraim Mclean, James Wetherbe (Ch1, Ch2)
- Microsoft Office Professional 2013 Step by Step By Beth Melton, Mark Dodge, Echo Swinford, Andrew CouchTata McGraw Hill
- Joseph, P.T.: E-commerce An Indian Perspective (Ch-13,Ch-14)
- Electronic Commerce Technologies & Applications, Bharat, Bhaskar

VSC/ SEC

Programme Name: BMS (Bachelor of Management Studies)(AICTE)

Course Name: Digital Literacy

Total Credits: 02 Total Marks :50

Internal assessment :20 Semester End Examination:30

Learning Objectives

• Students should be able to use digital tools and are empowered in reference to Digital

Course Outcome

CO1) Student should be able to define Digital media, SEO and SEM

CO2)Student should be able to explain, summarize, and give examples of Digital Literacy

CO3)Student should be able to illustrate working and use of Digital mediums

CO4)Student should be able to classify methods of social media marketing

CO5)Student should be able to create Social Media Marketing content

<u>Unit I: Introduction to Digital Media & Marketing and SEO & SEM Search Engine Optimization and Search Engine Marketing</u>

- Understanding Digital Media and Marketing
- Advantages of Digital Media Marketing
- Principles of Digital Media Marketing
- Key Concepts in Digital media
- How search Engine works
- Introduction to SEO Optimization
- On Page Optimization (SEO)&Off Page optimization
- What is SEM& Why is SEM
- What is Google Adwords?
- Why Google (SEM) Adwords
- Google networks
- Adwords terminologies
- Campaign types g. Creation of Google Display
- NETWORK (GDN), Display Ads format
- Conversion tracking j. GDN Campaign creation (DEMO) Remarketing
- What are Google shopping Ads

Unit II: Social Media Marketing (SMM) and Web Analytics

- Introduction to Social Media Marketing
- Facebook Marketing (SMM)
- Instagram Marketing
- LinkedIn Marketing
- Twitter Marketing
- SMM Tools
- Creating a successful social media strategy
- Affiliate Marketing
- Introduction to analytics
- Social CRM and analysis
- Google analytics
- Digital Analytics
- Content performance analytics
- Visitor analysis
- Social media analytics

Reference Books:

- Digital Literacies: Concepts, Policies and Practices (New Literacies and Digital Epistemologies), by Colin Lankshear (Editor), Michele Knobel (Editor)
- Understanding Digital Literacies: A Practical Introduction, by Rodney H. Jones (Author), Christoph A. Hafner (Author)
- Digital Literacy by Paul Gilste

Sem. – II

Mandatory 1

Programme Name: B. Com (Bachelor of Management Studies)(AICTE)

Course Name: Accounting for Managerial Decisions

Total Credits: 04 Total Marks :100

Internal assessment :40 Semester End Examination:60

Learning Objectives:

- To gain understanding of various aspects of Financial statements.
- To gain understanding of basic aspects of accounting applicable to Managerial Decision Making.

Course Outcomes:

- CO1) Understanding the nature and role of the principal financial statements (i.e., the Income Statement, the Statement of Financial Position, the Statement of Cash Flows
- CO2) Understanding of the accounting process and fundamental accounting principles that underpin the development of financial statements.
- CO3) Analyse and interpret financial statements
- CO4) Assessment of the financial performance and position of a company by combining financial analysis with other related business information
- CO5) Application of course concepts for analysing and reaching common business management decisions from a financial perspective

<u>Unit 1:</u> Analysis and Interpretation of Financial statements (15 Hours)

- Study of balance sheet of limited companies. Study of Manufacturing, Trading, Profit and Loss A/c of Limited Companies
- Vertical Form of Balance Sheet and Profit & Loss A/c-Trend Analysis, Comparative Statement & Common Size

Unit 2: Ratio analysis and Interpretation (15 Hours)

- Ratio analysis and Interpretation(based on vertical form of financial statements)including conventional and functional classification restricted to:
- Balance sheet ratios: Current ratio, Liquid Ratio, Stock Working capital ratio, Proprietary ratio, Debt Equity Ratio, Capital Gearing Ratio.

- Revenue statement ratios: Gross profit ratio, Expenses ratio, Operating ratio, Net profit ratio, Net Operating Profit Ratio, Stock turnover Ratio, Debtors Turnover, Creditors Turnover Ratio
- Combined ratios: Return on capital Employed (including Long term borrowings), Return on Proprietors fund (Shareholder fund and Preference Capital), Return on Equity Capital, Dividend Payout Ratio, Debt Service Ratio,
- Different modes of expressing ratios:-Rate, Ratio, Percentage, Number. Limitations of the use of Ratios.

Unit 3: Cash flow statement (15 Hours)

• Preparation of cash flow statement (AccountingStandard-3(revised)

Unit 4: Working capital (15 Hours)

- Working capital-Concept, Estimation of requirements in case of Trading & Manufacturing Organizations.
- Receivables management-Meaning &Importance, Credit Policy Variables, methods of Credit Evaluation(Traditional and Numerical- Credit Scoring); Monitoring the Debtors Techniques [DSO, Ageing Schedule]

Reference Books

- Srivastava R M, Essentials of Business Finance, Himalaya Publications
- Anthony R N and Reece JS. Accounting Principles ,HoomwoodIllinos , Richard D. Irvin
- Bhattacharya SK and Dearden J. Accounting for Management. Text and Cases, New Delhi.
- Hingorani NL and ramanthan AR Management Accounting, New Delhi
- Ravi M. Kishore, Advanced management Accounting, Taxmann, NewDelhi
- Maheshwari SN Management and Cost Accounting, Sultan Chand, New Delhi
- Gupta, SP Management Accounting, Sahitya Bhawan, Agra.

Mandatory 1

Programme Name: BMS (Bachelor of Management Studies)(AICTE)

Course Name: Introduction to Business Mathematics

Total Credits: 02 Total Marks :50

Internal assessment :20 Semester End Examination:30

Learning Objective

- Describe mathematical relations and functions
- Explain the relevance and use of different quantitative models and functions in solving business problems

Course Outcome

- CO1) Apply different quantitative models in solving business problems
- CO) Describe mathematical relations and functions used in business settings
- CO3) Use mathematical tools to make business decisions

Unit 1: Elementary Financial Mathematics (15 Hours)

- Simple and Compound Interest: Interest compounded once a year, more than once a year, continuous, nominal and effective rate of interest
- Annuity-Present and future value-sinking funds
- Depreciation of Assets: Equated Monthly Installments (EMI)- using flat interest rate and reducing balance method.
- Functions: Algebraic functions and the functions used in business and economics,
 Break Even and Equilibrium point.
- Permutation and Combination: (Simple problems to be solved with the calculator only)

Unit 2: Matrices and Determinants (15 Hours)

- Matrices: Some important definitions and some important results. Matrix operation (Addition, scalar multiplication, matrix multiplication, transpose of a matrix)
- Determinants of a matrix of order two or three: properties and results of Determinants
- Solving a system of linear equations using Cramer's rule
- Inverse of a Matrix (up to order three) using ad-joint of a matrix and matrix inversion method
- Case study: Input Output Analysis

Reference Books:

- Mathematics for Economics and Finance, Martin Anthony, Norman Biggs, Cambridge low price editions, 2000.
- Business Mathematics, D.C. Sancheti, V.K. Kapoor, Sultan Chand & Sons Publications, 2006.
- Business Mathematics, J.K. Singh, 2009, Himalaya Publishing House.
- Mathematics for Business and Economics, J.D. Gupta, P.K. Gupta, Man Mohan, Tata McGrawHill Publishing Company Ltd.
- Mathematics of Finance 2nd Edition Schaum's Outline Series Peter Zima, Robert Brows
 Tata McGrawHill Publishing Company Ltd
- Business Mathematics by Dr.AmarnathDikshit&Dr.Jinendra Kumar Jain.
- Business Mathematics by Bari New Literature publishing company, Mumbai

VSC/ SEC

Programme Name: BMS (Bachelor of Management Studies)(AICTE)

Course Name: Advance Excel for Manager (Theory)

Total Credits: 02 Total Marks :50

Internal assessment :20 Semester End Examination:30

Learning Objectives:

- a) To develop background understanding of Excel based computation skills.
- b) To obtain background knowledge of Excel tools for improved critical thinking, decision-making, and problem-solving skills

Course outcome:

- CO1) Understanding use of advanced Excel functions and productivity tools to assist in developing worksheets
- CO2) Understanding use of data lists using Outline, Autofilter and PivotTables
- CO3) Understanding use of consolidation to summarise and report results from multiple worksheets
- CO4) Understanding use of Hyperlinks to move around worksheets.

Unit I: Introduction to MS Excel, Advanced Navigation, Cell Management & Formatting

- The Excel user interface, Working with MS Excel workbook
- Worksheet Management
- Basic Excel terminologies
- Essential navigational controls
- Basic data entry with spreadsheets, cell formatting, borders, etc.
- Protecting Cell & Sheet importance of Protecting Cell & Sheet

Unit II: Hot keys, Advance Functions, Conditional Formatting, Introduction to Macros

- Shortcut Keys
- Basic Functions, Lookup Functions, Logical If Functions, Financial Functions, Statistical Functions Text Functions, etc
- Modifying worksheets with color
- Conditional Formatting and IF Conditions

• Recording macros that involve formatting & calculations

Reference Books:

- Information Technology for Management, 6TH ED (With CD) By Efraim Turban, Dorothy Leidner, Ephraim Mclean, James Wetherbe (Ch1, Ch2)
- Microsoft Office Professional 2013 Step by Step By Beth Melton, Mark Dodge, Echo Swinford, Andrew Couch
- Tata McGraw Hill Joseph, P.T.: E-commerce An Indian Perspective (Ch-13,Ch-14)
- Electronic Commerce Technologies & Applications. Bharat, Bhaskar

VSC/ SEC

Programme Name: BMS (Bachelor of Management Studies)(AICTE)

Course Name: Advance Excel for Manager (Data Analysis)

Total Credits: 02 Total Marks :50

Internal assessment :20 Semester End Examination:30

Learning Objectives:

- 1. To develop Excel based computation skills.
- 2. To obtain improved critical thinking, decision-making, and problem-solving skills based on Excel tools

Course Outcomes

- CO1) Use advanced Excel functions and productivity tools to assist in developing worksheets
- CO2) Manipulate data lists using Outline, Autofilter and PivotTables
- CO3) Use Consolidation to summarise and report results from multiple worksheets
- CO4) Record repetitive tasks by creating Macros
- CO5) Use Hyperlinks to move around worksheets.

Unit I: Data Analysis through Charts & Graphs

- Shapes, SmartArt, Creating charts and graphs.
- Creating PivotTables, manipulating Pivot Table, changing calculated value fields, PivotTable Styles
- Grouping, sorting and filtering Pivot Tables, Working with Pivot Charts, use of sliders

Unit II: Data Analysis through Excel, Security & Printing

- What If Analysis
- Using Solver, Linear Programing problem, Transportation Problem, scheduling, Investment Decisions, XLMiner, statistical analysis through XL-Miner
- Securing & Protecting Spreadsheets
- Proofing and Printing

Reference Books:

- Information Technology for Management, 6TH ED (With CD) By Efraim Turban, Dorothy Leidner, Ephraim Mclean, James Wetherbe (Ch1, Ch2)
- Microsoft Office Professional 2013 Step by Step By Beth Melton, Mark Dodge, Echo Swinford, Andrew Couch
- Tata McGraw Hill Joseph, P.T.: E-commerce An Indian Perspective (Ch-13,Ch-14)

• Electronic Commerce - Technologies & Applications. Bharat, Bhaskar

Scheme of Assessments for courses of 4 credits (100 Marks)

- The Semester End Examination will be conducted for 60 Marks.
- Internal Assessments will be conducted for 40 Marks.
- The allocation of 40 marks shall be on any three of the following basis: -

Class test, quizzes, mid semester test, project, term paper, presentation etc may be conducted for 40 marks internal continuous assessment.

Note: A Student has to separately secure minimum 40% marks (i.e 24 out of 60) in the internal assessments and secure minimum 40% marks (i.e 16 out of 40) in the Semester End Examination in every course to be declared as Pass.

Scheme of Assessments for courses of 2 credits (50 Marks)

- The Semester End Examination will be conducted for 30 Marks.
- Internal Assessments will be conducted for 20 Marks.
- The allocation of 20 marks shall be on any three of the following basis: -

Class test, quizzes, mid semester test, project, term paper, presentation etc

Note: A Student has to separately secure minimum 40% marks (i.e 12 out of 30) in the internal assessments and secure minimum 40% marks (i.e 8 out of 20) in the Semester End Examination in every course to be declared as Pass.

Scheme of Assessments for courses of 2 credits (50 Marks) Co-Curricular Course Academia-Industry Relevant Activities 2 credits (50 Marks)

- The Student needs to submit written report on the activities he/she has participated during the semester at the Semester end which will be evaluated by the faculty for 30 Marks
- Internal Assessment will be conducted for 20 Marks:
- The Allocation of 20 marks shall be on successful participation in any 3 of the following basis
 - 1. Industry Lecture, Seminars, Symposium, and Workshop
 - 2. Entrepreneurship activities
 - 3. One day/ half Day industrial visits
 - 4. Any other similar industry-academia activity

Field Project 2 credits (50 Marks)

- Report submission of minimum 40-50 pages
- Students need to complete primary data based field projects in any area of Major or Minor

	of the BMS program.
•	The institute will have to assign a faculty mentor
•	The evaluation of the course will be based on the project report submitted by the student
	followed by viva-voce examination
•	30 marks external examiner for viva/presentation- 20 marks for report
	To make the comment of the proportion of the post

Question Paper Pattern

(Theoretical Courses) (60 Marks)

Maximum Marks: 60 Questions to be set:

05 Duration: 2 Hrs.

All Questions Compulsory Carrying 10 Marks each.

Question	Particular Particular	Marks	
No			
Q-1	Objective Questions	10 Marks	
	A) Sub Questions to be asked 7 and to be answered any 05		
	B) Sub Questions to be asked 7 and to be answered any 05		
	(*Multiple choice / True or False / Match the columns/Fill in the		
	blanks)		
Q-2	Full Length Practical Question	10 Marks	
	OR		
Q-2	Full Length Practical Question	10 Marks	
Q-3	Full Length Practical Question	10 Marks	
	OR		
Q-3	Full Length Practical Question	10 Marks	
Q-4	Full Length Practical Question	10 Marks	
	OR		
Q-4	Full Length Practical Question	10 Marks	
Q-5	Full Length Practical Question	10 Marks	
	OR		
Q-5	Full Length Practical Question	10 Marks	
Q-6	Short Notes To be asked 05	10 Marks	
	To be answered 02		

Question Paper Pattern

(Theoretical Courses) (30 Marks)

Maximum Marks: 30 Questions to be set:

05 Duration: 1 Hrs.

All Questions Compulsory Carrying 10 Marks each.

Question	Particular Particular	Marks	
No			
Q-1	A) Objective Questions	5 Marks	
	Sub Questions to be asked 7 and to be answered any 05		
	(*Multiple choice / True or False / Match the columns/Fill in the		
	blanks)		
	B) Short Notes To be asked 03		
	To be answered 01	05 Marks	
Q-2	Full Length Practical Question	10 Marks	
	OR		
Q-2	Full Length Practical Question	10 Marks	
Q-3	Full Length Practical Question	10 Marks	
	OR		
Q-3	Full Length Practical Question	10 Marks	

Conversion of Marks to Grades

A 10 Grade Point Scale system will be followed. Each term work module will be evaluated in terms of marks first and then to letter grades as shown below:

Semester GPA/	% of Marks	Alpha-Sign/ Letter Grade
Program CGPA		Result
Semester/ Program		
9.00-10.00	90.0-100	O (Outstanding)
8.00<9.00	80.00<90.00	A+ (Excellent)
7.00<8.00	70.00<80.00	A (Very Good)
6.00<7.00	60.00<70.00	B+ (Good)
5.50<6.00	55.00<60.00	B (Above average)
5.00<5.50	50.00<55.00	C (Average and Pass)
4.00<5.00	40.00<50.00	Pass
Below 4.00	Below 40	F (Fail)
Ab (Absent)		Absent

(1) SGPA/ CGPA Calculation

Semester Grade Point Average (SGPA)

SGPA (Si) = [
$$\Sigma$$
Ci x Gi]
(Σ Ci)

Where, ci is the number of credits of the ith course and Gi is the grade points scored by the student in the ith course.

Cumulative Grade Point Average (CGPA)

$$CGPA = [\Sigma Ci \times Si]$$

$$(\Sigma Ci)$$

Where Si is the SGPA of the ithsemester and ci is the total number of credits in that semester.

Appendix B

Justification for BMS (AICTE)

1.	Necessity for starting the course:	 To expose the learners to fundamentals of concept testing in the field of management studies. To equip the students through a bottom-up approach in understanding the global perspectives of managerial aspects in the economy. To provide a fillip to employability of learners through exploring the various dimensions of management studies.
2.	Whether the UGC has recommended the course:	Yes Under AICTE
3.	Whether all the courses have commenced from the academic year 2023-24	2024-25
4.	The courses started by the University are self- financed, whether adequate number of eligible permanent faculties are available?:	Yes
5.	To give details regarding the duration of the Course and is it possible to compress the course?:	Yes
6.	The intake capacity of each course and no. of admissions given in the current academic year:	60
7.	Opportunities of Employability / Employment available after undertaking these courses:	Yes

Sign of the BOS Chairman Prof. Dr. Kanchan Fulmali Sign of the Offg. Associate Dean Prin. KishoriBhagat Faculty of Commerce &Management Sign of the Offg. Dean Prof. Kavita Laghate Faculty of Commerce & Management

University of Mumbai



Syllab	ous for
Indian Know	ledge System
Board of Studies in Indian Knowled	ge System
UG First Year Programme	
Semester	I OR II
Title of Paper	Credits 2 for either I or II Semester
I) Indian Knowledge System	
From the Academic Year	2024-2025

Sr. No.	Heading	Particulars
1	Description the course : Including but Not limited to :	Introduction, relevance, Usefulness, Application, interest, connection with other courses, demand in the industry, job prospects etc.
2	Vertical:	Major/Minor/Open Elective /Skill Enhancement / Ability Enhancement/Indian Knowledge System (Choose By √)
3	Type:	Theory / Practical
4	Credit:	2 credits (1 credit = 15 Hours for Theory or 30 Hours of Practical work in a semester)
5	Hours Allotted :	30 Hours
6	Marks Allotted:	50 Marks
	civilisation including its KnowledgeTo help student to understand the kn Indian system.To help to study the enriched scienti	owledge, art and creative practices, skills and values in ancient
8	Course Outcomes: (List some of the contributed in t	ate the rich Indian Knowledge Tradition ion of Indians in various fields
9	Modules:-	
	Module 1: (10 Hours)	
	2. Why IKS?	stic Features of Indian Knowledge System) mpact, Need of revisiting Ancient Indian Traditions)
	3. Scope of IKS (The Universality of IKS (from Micro t	o Macro), development form Earliest times to 18th Century CE)
	4. Tradition of IKS (Ancient Indian Education System: Hom	ne, Gurukul, Pathashala, Universities and ancient educational centres)
	5. Relevant sites in the vicinity of the Insti (Water Management System at Kanheri	tute , Temple Management of Ambarnath, etc.)

Module 2: (10 Hours) 1. Medicine (Ayurveda) **2.** Alchemy 3. Mathematics 4. Logic **5.** Art of Governance (Arthashastra) Module 3: (10 Hours) (Select Any FIVE out of the following) 1. Aesthetics Yoga and Wellbeing 9. 2. Town Planning 10. Linguistics 3. Strategic Studies Chitrasutra 11. 4. Krishi Shastra Architecture 12. 5. Vyakaran & Lexicography 13. **Taxation 6**. Natyashastra **14. Banking** 7. **Ancient Sports 15.** Trade and Commerce Astronomy **Reference Books** 10 1. Concise history of science in India- D.M. Bose, S.N Sen, B.V. Subbarayappa. 2. Positive sciences of the Ancient Hindus- Brajendranatha seal, Motilal Banrasidas, Delhi 1958. 3. History of Chemistry in Ancient India & Medieval India, P.Ray- Indian Chemicals Society, Calcutta 1956 4. Charaka Samhita- a scientific synopsis, P. Ray & H.N Gupta National Institute of Sciences of India, New Delhi 1965. 5. MacDonnell A.A- History of Sanskrit literature 6. Winternitz M- History of Indian Literature Vol. I, II & III 7. Dasgupta S.N & De S.K- History of Sanskrit literature Vol. I. 8. Ramkrishna Mission- cultural heritage of India Vol. I, II & III. 9. Majumdar R. C & Pushalkar A.D- History & culture of the Indian people, Vol. I, II & III. 10. Keith A.B- History of Sanskrit literature. 11. Varadachari V- History of Sanskrit literature Chaitanya Krishna- A new History of Sanskrit Semester End Examination: 30 Marks **Continuous Internal Assessment: 20 Marks** 11 12 **Continuous Evaluation through:** Assignment/ Presentations/ **Projects** (Group/Individual) / Field Visit Report 10 Marks, class Test / MCQ Test 5 Marks, Overall Conduct and Class Participation 5 Marks Format of Question Paper: for the final examination 13 Q1. Attempt any TWO Questions out of FIVE. 6 Marks Q2. Attempt any THREE Questions out of SIX 12 Marks Q3. Attempt any THREE Questions out of SIX. 12 Marks

Sign of the BOS Chairman Name of the Chairman Name of the BOS Sign of the Offg. Associate Dean Name of the Associate Dean

Faculty of Interdisciplinary Studies
Name of the Faculty

Sign of the Offg. Dean Name of the Offg. Dean Faculty of Interdisciplinary Studies Name of the Faculty

University of Mumbai



Syllabus f	or
Basket of	OE
Board of Studies in Mathematics	
UG First Year Programme	
Semester	I
Title of Paper	Credits 2/ 4
I) Financial Mathematics I	2
From the Academic Year	2024-25

Name of the Course: Financial Mathematics - I

Sr.	Heading	Particulars
No		2 01 01 01 01
110		
1	Description the course	This course offers a comprehensive
1	Description the course:	
	Including but not limited to:	exploration of key concepts in
		finance, statistics, and
		mathematical modeling. Through
		this course students delve into
		topics such as interest, annuities,
		measures of central tendency, and
		dispersion. It focuses on financial
		mathematics, covering simple and
		compound interest, Equated
		Monthly Installments (EMI), and
		annuity calculations. It also offers
		statistical analysis, learning about
		various measures of central
		tendency and dispersion. The
		1
		course aims to equip students with practical analytical skills and
		J
		mathematical tools applicable to
		real-world scenarios in finance and
		statistics.
2	Vertical:	OE
3	Type:	Theory
4	Credits:	2 credits
		(1 credit = 15 Hours for Theory or
		30 Hours of Practical work in a
		semester)
5	Hours Allotted:	30 Hours
6	Marks Allotted:	50 Marks
7	Course Objectives (CO):	20 Marks
,	This course provides a thorough examination of	of finance and statistics fundamentals
	Covering interest, annuities, and statistical i	
		•
	dispersion, it equips students with practical	**
	finance and data analysis. By the end, students	gain a strong understanding of these
	concepts for effective decision-making.	ansat sammann dintanast and Equated
	CO1: To understand the concepts of simple into	
	Monthly Instalments (EMI) enabling complex	<u> </u>
	CO2: To introduce students to various mea	
	arithmetic mean, weighted mean, mode, con	mbined mean, and its relevance in
	statistical analysis.	
	CO3: To calculate measures of dispersion incl	uding median, quartiles, deciles, and
	percentiles, providing insight into data spread.	
	CO4: To use standard deviation and its rela	tive measures, facilitating a deeper
	understanding of data variability.	
8	Course Outcomes (OC):	

- After completion of the course, students will be able to.
- OC1: apply simple interest, compound interest, EMIs formulas for various scenarios, including multiple compounding periods for effective loan management.
- OC2: compute present and future values of annuities, aiding in long-term financial planning.
- OC3: calculate and interpret different measures of central tendency, providing insight into data distribution.
- OC4: understand the importance of mode as a measure of central tendency and its application in real-world scenarios.
- OC5: develop a solid understanding of standard deviation and its relative measures, facilitating advanced statistical analysis and interpretation.

9 Modules: -

Module 1: Interest and Annuity

- Simple Interest and Compound Interest, Compounded more than once a year.
- Calculations involving up to 4 time periods.
- Annuity, Immediate and due, Present value, Future value of an Annuity
- Equated Monthly Instalments (EMI) using reducing & flat interest system.

Module 2: Measures of Central Tendency and Dispersion

- Arithmetic mean, Weighted mean, Combined mean
- Median, Quartiles, Deciles, Percentiles
- Mode
- Range, Quartile deviation, Mean deviation from mean, median, mode
- Standard deviation and their relative measures.

10 Text Books

- 1. Fundamentals of Mathematical Statistics,12th Edition, S. C. Gupta and V. K. Kapoor, Sultan Chand & Sons, 2020.
- 2. Statistics for Business and Economics, 11th Edition, David R. Anderson, Dennis J. Sweeney and Thomas A. Williams, Cengage Learning, 2011.
- 3. Introductory Statistics, 8th Edition, Prem S. Mann, John Wiley & Sons Inc., 2013.

11 Reference Books

- 1. A First Course in Statistics, 12th Edition, James McClave and Terry Sincich, Pearson Education Limited, 2018.
- 2. Introductory Statistics, Barbara Illowsky, Susan Dean and Laurel Chiappetta, OpenStax, 2013.

Scheme of the Examination

The performance of the learners shall be evaluated into two parts.

• Internal Continuous Assessment of 20 marks for each paper.

- Semester End Examination of 30 marks for each paper.
- Separate head of passing is required for internal and semester end examination.

12 **Internal Continuous Assessment: 40% Semester End Examination: 60%**

13 Continuous Evaluation through: Quizzes,

Class Tests, presentations, projects, role play, creative writing, assignments etc.

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Sr.	Particulars	Marks
No.		
1	A class test of 10 marks is to	10
	be conducted during each	
	semester in an Offline mode.	
2	Project on any one topic	05
	related to the syllabus or a	
	quiz (offline/online) on one	
	of the modules.	
3	Seminar/ group presentation	05
	on any one topic related to	
	the syllabus.	

Paper pattern of the Test (Offline Mode with One hour duration):

Q1: Definitions/Fill in the blanks/ True or False with Justification.

(04 Marks: 4 x 1).

Q2: Attempt any 2 from 3

descriptive questions. (06 marks: 2

 \times 3)

Format of Question Paper: 14

The semester-end examination will be of 30 marks of one hour duration covering the entiresyllabus of the semester.

Note: Attempt any TWO questions out of THREE.				
Q.No.1	Module	Attempt any THREE out of FOUR .	15 Marks	
	1 and 2	(Each question of 5 marks)		
		(a) Question based on OC1/OC2		
		(b) Question based on OC3		
		(c) Question based on OC4		
		(d) Question based on OC5		
Q.No.2	Module	Attempt any THREE out of FOUR .	15 Marks	
	1 and 2	(Each question of 5 marks)		
		(a) Question based on OC1/OC2		
		(b) Question based on OC3		

		(c) Question based on OC4(d) Question based on OC5	
Q.No.3	Module 1 and 2	Attempt any THREE out of FOUR . (Each question of 5 marks) (a) Question based on OC1/OC2 (b) Question based on OC3 (c) Question based on OC4 (d) Question based on OC5	15 Marks

Sign of the BOS Chairman Dr. Bhausaheb S Desale The Chairman, Board of Studies in Mathematics Sign of the Offg. Associate Dean Dr. Madhav R. Rajwade Faculty of Science & Technology Sign of the Offg. Dean Prof. Shivram S. Garje Faculty of Science & Technology

University of Mumbai



Syllabus for		
Basket of OE		
Board of Studies in Information Technology		
UG First Year Programme		
Semester	1	
Title of Paper	Credits 2/ 4	
I. IT_Google Workspace (Open Elective) [OE]	2	
From the Academic Year	2024-2025	

Name of the Course: IT Google Workspace

	the Course: II_Goog	•		
Sr.No.	Heading	Particulars		
1	Description the course : Including but Not limited to:	Google Workspace is a collection of cloud-based productivity tools that are designed to help individuals and organizations to work and collaborate efficiently. This course will provide an introduction to applications such as Gmail, Google Drive, Google meet and Google Calendar Google Docs, Google Sheets, Google Slides, Google Forms, Google Classroom.		
2	Vertical :	Open Elective		
3	Type:	Practical		
4	Credits :	2 credits		
5	Hours Allotted :	60 Hours		
6	Marks Allotted:	50 Marks		
	 Course Objectives(CO): CO 1. Understand Google Workspace and its applications. CO 2. Gain proficiency in key features of Google workspace application. CO 3. Acquire proficiency in Google workspace to collaborate, manage tasks and communicate effectively. CO 4. Leverage possibilities of Google workspace tolls to enhance productivity and streamline workflow. 			
8	Course Outcomes (OC): OC 1. Manage email communications with Gmail. OC 2. Schedule and organize meetings and events using Google Calendar. Arrange and attend video meetings with Google Meet, Communicate with others using Google Chat. OC 3. Save, manage, and share files with Google Drive. OC 4. Generate and collaborate documents, spreadsheets and presentations. OC 5. Design Google Forms and collect data for surveys. Generate reports based on the collected data and integrate it with other Google Workspace applications. OC 6. Use Google Classroom to digitally organize, distribute, and gather assignments, course materials, and feedback. OC 7. Navigate confidently and make use of the numerous functionalities of Google Maps. OC 8. Able to design, develop, and maintain informative and visually			
9	appealing websites Modules:- Module 1:	using Google Sites.		

- Google Workspace & Mastering email communication with Gmail: Overview of Google Workspace, Setting up a Google account and accessing Google Workspace, Set Profile information and Photo, Send and Receive emails, Organize emails using labels, filters, and stars for easy retrieval and management, Utilize Gmail's advanced features like scheduling emails, snoozing emails, and setting reminders.
 - a. Create a Gmail account. Write a brief email to your friends inviting them to a meeting to discuss a possible industrial visit. Attach a document file with the many options for places to visit.
- 2. Google Calendar, Meet and Chat: Create a new calendar, Create an event in Google Calendar, Set remainders and alarms, Share a Calendar with Other People, Integrate with Gmail and other apps. Scheduling and managing Google Meet events, Features in Google Meet like screen sharing, chat, annotations and recording, Creating public and private Google Chat rooms, Inviting and managing participants in Google Chat rooms, Utilizing Chat room features like sharing files, links, and multimedia, pinning messages, and polls.
 - a. Create a new event in Google Calendar for an event happening on a specific date and time. Set a reminder to alert you one day prior to the event. Share your Google Calendar with a specific email address and grant them view-only access.
 - b. Set up a meeting with your project partners, choose the suggested security configurations, and send a meeting invite to the participants via email. Begin the meeting by letting everyone into the meeting room. To demonstrate to them the project's progress, share your screen. Use chats to send brief messages and share relevant documents.
- 3. **Google Drive**: Managing files and folders in Google Drive, Sharing files and folders with collaborators and setting access permissions.
 - a. Create a project folder in Google drive. Add a PowerPoint presentation detailing project milestones and a Word document with project guidelines to the folder. Share the folder and allow the project team members to edit it.
- 4. Google Docs: Document creation with Google Docs, Apply Basic Formatting to Text, Inserting Images, Creating tables, Format a document with styles, Using Find and Replace, Using Regular Expressions for Advanced Searching, Sharing and Collaborating on files.
 - a. Create a one page document which best describes you. Add the document's heading and page numbers. Make a list of your hobbies using bullet points. Employ formats and typefaces to give the document an elegant look. To highlight your skills, use hyperlinks to other documents in the folder. Include a picture of yourself on the page as well. Add a table with your educational background in it. Write about your positive college experiences by voice typing. After that, translate the document's content into a different language of your choice.
- 5. **Google Sheets**: Insert, delete and manage sheets, Insert a Function, Format Spreadsheets, Cells, and Ranges, Apply Number Formatting

and Conditional Formatting, Insert and View Notes, Choose Spreadsheet Settings, Merge Cells, Wrap and Rotate Cell Contents, Inserting Objects in Google Sheets, Sort and Filter Data, Apply Data Validation to Your Sheets, Protect Ranges in a Sheet, Protect a Sheet, Create and Manage Macros.

a. Create a Personal budget sheet, list all your expenses and incomes of the month in the sheet. Use sum function to total the income and expenses. Use IF function to find if the budget is in deficit or not.

Module 2:

- 1. **Google Slides**: Add a Slide to a Presentation, Import Slides from an Existing Presentation, Understanding and Using Views, Work with Text Boxes, Add Audio and Video to a Slide, Insert Shapes and Word Art, Add a Transition and Animations, Edit a Slide Master, Organize the Slides in a Presentation
 - a. Open a new Google Slides presentation titled "Project Presentation". Add slides to provide a summary of your project. Use themes and transitions to make the slide experience better.
- 2. Google Forms: Create a Form, Choose Settings for a Form, Add Questions to a Form, Add Images to a Question, Add a Video to a Question, Import Questions from an Existing Form, Create a Form with Multiple Sections, Control Progression Based on Answers, Add Collaborators to a Form, Preview and Test a Form, Send a Form to Its Respondents, View the Responses to a Form, Analyse form responses and generate reports.
 - a. Create a Google Form to accept participation entries for the various events your department is organizing on the annual day. Mention the details of event in the form description. Include a dropdown menu to select the events they wish to participate in. Insert relevant multimedia to make the Google Form attractive.
 - b. Create an online evaluation quiz using Google Form. Include a variety of question formats, such as ones with pictures, videos, etc. Assign points to the questions. Share the link with your friends and check out the the summary of the responses.
- 3. **Google Classroom**: Create and set up a Google Classroom, Add Students and Co-Teachers, Using Google Classroom to share resources, Create assignment, Set due dates and points, Use rubrics for grading, Integrate quizzes created using Google Form with Google Classroom.
 - a. Create a Google Classroom for a certain subject that includes a range of topics, resources, and activities. Include resources for each topic, such as Word docs, PowerPoints, and YouTube links. Include elements that encourage participation and interaction, such as assignments and discussions.
- 4. **Google Maps:** Search on Maps, Different Map Views (Satellite, Terrain, Street View), Customizing Maps, Get to your destination, Sharing Maps with Others.
 - a. Use google maps to explore local landmarks in your area. Find directions from your current location to a nearby restaurant. Use Maps to check the places you have visited on a particular day.

		5. Google Sites : Creating and building Sites, Adding content, images, and with a. Assume you runs a small busine website which includes the following business, Products page, Annour	dgets to websites. ess. Create a visually appealing ng pages: Home page, About the
10)	Text Books and Online Resources	
		1. Hart-Davis, G. (2021). Teach Yourse	elf Visually Google Workspace.
		Visual.	## 1 - 00 4 7 000
		2. https://support.google.com/a/users3. https://support.google.com/edu/cla	<u>-</u>
		4. https://support.google.com/maps/?	<u>-</u>
11		Reference Books	
		1. Team, Z. (2017). The Ultimate Guid	e to G-Suite. Lean Pub G-Suite.
		2. lyer, b. (2022). Google workspace	
		using google apps efficiently while	integrating them with your
		data.	
12			ester End Examination: 60%
	40	0%	
13	Co	Continuous Evaluation through:	
		Quizzes, Class Tests,	
		resentation, project, role play,	
		reative writing, assignment etc.(at	
	165	east 3)	
14		ormat of Question Paper: Duration 2 ho	
		ompulsory to appear for the practical ex	amination
		Practical Slip: Ω1. From Module 1 13 marks	
		21. From Module 1 13 marks 22. From Module 2 12marks	
		Q3. Journal and Viva 05 marks	

Sign of Chairperson Dr. Mrs. R. Srivaramangai Ad-hoc BoS (IT) Sign of the Offg. Associate Dean Dr. Madhav R. Rajwade Faculty of Science & Technology Sign of Offg. Dean, Prof. Shivram S. Garje Faculty of Science & Technology

University of Mumbai



Syllabus for	
Basket of AEC	
Board of Studies in English	
UG First Year for B.M.S. Programme	
Semester	I
Title of Paper	Credits
Business Communication Skills I for B.M.S.	02
From the Academic Year	2024-2025

Sr. No.	Heading	Particulars
1	Description the course:	Business Communication Skills I (B.M.S)
	Including but Not limited to:	Business communication is an integral part of the commercial and corporate world. The growth of commercial organizations is directly linked to the effectiveness of their methods of communication with all their stakeholders. The success of an organization is also closely linked to its image building. As a discipline, business communication has changed diametrically and exponentially because of the rapid changes in information technology. In this scenario, it is imperative that all corporate professionals should have command over the various dimensions of business communication including the intentional and unintentional, the verbal and non-verbal, the in-person and the digital. The systematic study of business communication prepares the learners to become capable entrepreneurs, professionals, team-members and
		managers in today's competitive, networked and digitized business world.
2	Vertical :	Ability Enhancement Course
3	Type:	Theory
4	Credit:	2 credits (1 credit = 15 Hours for Theory or 30 Hours of Practical work in a semester)
5	Hours Allotted :	30 Hours
6	Marks Allotted:	50 Marks

7 Course Objectives:

- 1. To make learners familiar with the basics of business communication theory.
- 2. To make learners aware of digital communication for personal and business use.
- 3. To improve learners' understanding of verbal and non-verbal communication.
- 4. To enable learners with effective business correspondence skills.

8 Course Outcomes:

At the end of the course, learners will be able to:

- 1. Understand the basics and significance of business communication theory.
- 2. Adapt to and use digital communication methods for personal and business purposes.
- 3. Grasp and effectively use the nuances of verbal and non-verbal communication.
- 4. Improve their skills in business correspondence.

9 Modules:- Per credit One module can be created

Module 1: Introducing the Theory of Business Communication (15 Lectures)

1. Concept of Communication

- Definition and meaning of communication
- Process of communication
- Need of communication
- Feedback

2. Communication at the Workplace

- Channels of communication: Downward, Upward, Horizontal, Grapevine
- Methods of communication: Verbal and non-verbal

3. Impact of Digital Technology on Communication

- Internet-enabled communication; Email
- Social media: FaceBook, Twitter, Instagram, WhatsApp

Module 2: Business Correspondence (15 Lectures) - Parts of a business letter - Layouts of a business letter 2. - Job application with bio-data - letter of appointment - letter of appreciation - letter of resignation 3. - Emails: Job application via email - writing and responding to official emails Text Books: N.A. 10 11 Reference Books: 1. Ashley, A. A Handbook of Commercial Correspondence. New Delhi: Oxford University Press, 1992. 2. Aswalthapa, K. Organisational Behaviour. Mumbai: Himalaya Publications, 1991. 3. Balan, K.R. and Rayudu, C. S. Effective Communication. New Delhi: Beacon Books, 1996. 4. Bangh, L. Sue, Fryar, Maridell and Thomas David A. How to Write First Class Business Correspondence. N.T.C. Publishing Group USA, 1998. 5. Benjamin, James. Business and Professional Communication Concepts and Practices. New York: Harper Collins College Publishers, 1993. 6. Britt, Deborah. Improving Business Communication Skills. Kendall Hunt Publishing Co., 1992. 7. Bovee Courtland, L. and Thrill, John V. Business Communication Today. McGraw Hill, New York, Taxman Publication, 1989. 8. Drucher, P.F. Technology, Management and Society. London: Pan Books, 1970. 9. Eyre, E.C. Effective Communication Made Simple. Kolkata: Rupa and Co.,1985. 10. Ecouse, Barry. Competitive Communication: A Rhetoric for Modern Business. New Delhi: OUP, 1999. 11. Fisher, Dalmar. Communication in Organisation. Mumbai: Jaico Publishing House, 1999. **12.** Frailley, L.E. *Handbook of Business Letters*. Revised Edn. New Jersey: Prentice Hall Inc., 1982. 13. Flyn, Nancy. The Social Media Handbook. Wiley, 2012. 14. Gartside, L.E. Modern Business Correspondence. Plymouth: McDonald and Evans Ltd. 1980. **15**. Ghanekar, A. Communication Skills for Effective Management. Pune: Everest Publishing House, 1996. 16. Labade, Sachin, Katre Deepa et al. Communication Skills in English. Orient Blackswan, Pvt Ltd, 2021. 17. Shainesh, G. and Githa Heggde. Social Media Marketing: Emerging Concepts and Applications. Springer Nature Singapore, 2018.

12	Internal Continuous Assessment: 40%	External, Semester Ei 60%	nd Examination
		Individual Passing i	n Internal and
		External Exam	ination :
13	Continuous Evaluation through:		
	 Performance in activities: 10 mar (The class may be divided into batch formal schedule for the same before) Written assignments or projects: (Learners will have to write and submanner.) Suggested Activities: Use of social media accounts for putal manners on given Making short presentations on given Official letter writing/ email writing expressions 	hes to conduct the oral ace the semester End Examination 10 marks mit written assignments in topics topics	nation.) a timely
4.4	Role play focusing on channels and methods of communication		
14	Format of Question Paper: for the final e	xamination	
	External / Semester End Examination Hours	Marks: 30	Time: 1
	Q.1. Essay Type Questions (Any One out	•	Marks 10
	Q.2. Essay Type Questions (Any One out Q.3. Short Notes/Problem (Any Three out	,	Marks 10 Marks 10

Sign of BOS Chairman Prof. Dr. Shivaji Sargar Associate Dean Board of Studies in **English**

Sign of the Offg. Dr. Suchitra Naik Faculty of Humanities

Sign of the Offg. **Associate Dean** Dr. Manisha Karne Faculty of Humanities

Sign of the Dean Prof. Dr. Anil Singh Faculty of Humanities

University of Mumbai



Title of the Course Indian Constitution

Semester – Sem I

Syllabus for Two Credit

(With effect from the academic year 2024-25)

PROGRAM	BA /BSc/ BCOm
SEMESTER	I
COURSE TITLE	Indian Constitution
VERTICLE /CATEGORY	E (Value Education Course)
COURSE LEVEL	50
COURSE CODE	
COURSE CREDIT	2
HOURS PER WEEK THEORY	2
HOURS PER WEEK PRACTICAL/TUTORIAL	

COURSE OBJECTIVE

- Learners will be enabled to understand the basics of Indian Constitution.
- Significantly the learners will understand the significance and functionality of Fundamental Rights, Fundamental Duties and Directive Principles.
- The learners will be enabled to understand the role of Indian Judiciary in Protecting Fundamental Rights.

COURSE OUTCOME

CO1: Learners will be empowered to understand the basic structure, nature of Indian Constitution

CO2: Learners will understand their and other citizens fundamental rights and duties towards the nation.

CO3: Learners will be equipped with the role of Indian Judiciary in protecting Fundamental Rights of citizens and will be able to describe areas of criminal justice, law and society through a critical analysis of the subject.

	ORGANISATION OF THE COURSE		
UNIT	COURSE UNITS	HOURS PER	
NO		WEEK	
1	Indian Constitution: Characteristics	10	
2	Fundamental Rights, Fundamental Duties and Directive	10	
	Principles of State Policy		
3	Judiciary: Introduction to Supreme Court, Powers, and	10	
	Functions of the Supreme Court		
	Introduction to High Court Powers and Functions of the High		
	Court		
	Public Interest Litigation, Judicial Activism		
	TOTAL HOURS	30	

COURSE DESIGN

UNIT TITLE	OUTCOME	DESCRIPTION	PEDAGOGICAL
			APPROACH
INTRODUCTION TO	Learners will	Constitution meaning of	
CONSTITUTION	understand the	the term, Significance of	method, Case laws
	importance of	constitution, Preamble,	
	preamble in the	Features of constitution	
	implementation	and basic structure of	
	of constitution.	Indian Constitution	
FUNDAMENTAL	Learners will	Fundamental rights (Art	Chalk and talk
RIGHTS,	understand the	12 to Art 35),	method, Case laws
FUNDAMENTAL	fundamental	Fundamental Duties and	
DUTIES AND	rights and duties	Directive Principles of	
DIRECTIVE	towards the	state policy	
PRINCIPLES	nation and		
	people.		
	Learners will be	Introduction to Supreme	Chalk and talk
JUDICIARY	able to	Court, Powers, and	method, Case laws.
	summarize the	Functions of the	
	process of	Supreme Court,	
	judicial review	Introduction to High	
	and identify	Court, Powers and	
	criteria used by	Functions of the High	
	courts to evaluate	Court, Public Interest	
	the	Litigation and Judicial	
	constitutionality	Activism.	
	of criminal law		
	of India.		

CONTINUOUS ASSESSMENT TESTS (CAT) & SEMESTER END EXAMINATION (SEE)

NATURE OF ASSESSMENT	MARKS	METHODOLOGY	COURSE OUTCOME
CAT 1 *	10	Online Quiz, Open book test, Class test, Assignment and Viva	CO1
CAT 2 *	10	Online Quiz, Open book test, Class test, Assignment and Viva	CO1, CO2
CAT 3 *	10	Online Quiz, Open book test, Class test, Assignment and Viva	CO3
SEE	30	Four questions of 10 marks each (from each course unit), to be attempted any 3, 10 marks may be subdivided into two sub questions of 5 marks	CO1, CO2,CO3

^{*}Any Two for 20 marks

ESSENTIAL	Durga Das Basu- Introduction to the Constitution of
READINGS	India
ADDITIONAL	J. N. Pande – Constitution of India
READINGS	

Syllabus Drafting Committee

Dr. Swati Rautela Professor and Head Department of Law

Dr. Rajeshri Varhadi Professor and In charge Director

Dr. Sanjay Jadhav Associate Professor

Prof. Uma Nehare Assistant Professor

Signature:
Prof. Kavita Laghate
Chairman of Board of Studies in Value Education

University of Mumbai



Title of the Program

Co-Curricular Course NATIONAL SERVICE SCHEME

SEM I & SEM II

Syllabus for Two Credit

(With effect from the academic year 2024-25)

UNIVERSITY OF MUMBAI National Service Scheme

1.1 Preamble:

Students in the National Service Scheme are better able to comprehend all the most recent ideas. These courses include an Introduction to National Service Scheme that covers the concept of social services, which are a variety of public services meant to offer support and help to targeted specific groups, most often the underprivileged. They could be offered by individuals, autonomous, private entities, or under the management of a government body.

1.2 Objectives of the Course:

- 1. To Introduce National Service Scheme to learners and explain how it is used in current social studies.
- 2. To make the students aware of the need of having a foundation in social science and NSS.
- 3. To introduce students to social concepts and issues in society, as well as to get involved in resolving social issues.

1.3 Learning Outcomes of the Course: The students will be able to

- 1. The course will help students comprehend the foundations of the National Service Program.
- 2. To understand the unique camping program.
- 3. Students will learn about the regular activities of NSS.

1.4. Programme Specific Outcomes:

- 1. Students will be familiar with NSS fundamentals and history, particularly as they pertain to social work.
- 2. Students will recognize NSS and its ongoing operations.

1.5 Programme Outcomes:

- 1. Students will comprehend fundamental ideas and facts about the National Service Program.
- 2. Students will learn the essentials of NSS-related procedures.
- 3. Students will learn social work skills (such as Voter Awareness, Campus Cleanup, Tree Plantation, and Rallies).
- **1.6 Modes of Internal Evaluation:** Assignment, Tutorial, Presentation, MCQs via Google, Field Visits, any other suitable mode along with marks for Attendance of the students.

UNIVERSITY OF MUMBAI Semester I NSS CC

Sub: - Introduction to National Service Scheme

Credits: 02 Marks:50

Unit	SEMESTER 1	No. of
Numbe r	Title of the Unit	Lecture
1	Introduction to National Services Scheme NSS- History, Philosophy & Need of Emergence Aims, Objectives, Motto and Emblem of NSS, NSS Theme Song Organizational Structure of NSS-Hierarchy at different levels (National, State, University, College) Roles and Responsibilities of Program Officer Financial Provisions - Grant in Aid for NSS	15
2	Advisory committees & their functions NSS Programmes and Activities (Regular activities) NSS Programmes and Activities (Special Camp activities) Yearly Action Plan of NSS Unit Volunteerism— Meaning, definition, basic qualities of volunteers, need of volunteerism for National development. Opportunities in NSS for Volunteers (Various Camps) Report Writing	15

UNIVERSITY OF MUMBAI Semester II NSS CC

Sub: - Leadership and Community Engagement

Credits: 02 Marks: 50

Number Title of the Unit Lecture Credits	Unit	SEMESTER 2	No. of	No. of
Meaning, definition, qualities, and characteristics of a Leader. Meaning of personality, Dimensions of personality. Personality and Leadership nexus. Universal Human Values and Ethics for youths 1 Sustainable Development Goals Activity Based Programmes (Suggestive list given below. Colleges can plan various social activities for learners and make a detailed report) Activities can be conducted throughout the academic year .Evaluation will be based on record keeping of the attendance of the learner. Shramadhan – Plantation, Cleaning, Watering, Weeding, Any other activities. Awareness Programmes – Seminar, Workshops, Celebration of National and International days, Personality Development Programmes, Group Activities, etc., Rally,Visit to Adopted villages, SwatchathaProgramme, Visit and Conserving Ancient monuments and heritage site, Socio Economic Survey of village/slum, Nature Camp, Environmental Education, Women Empowerment Programme, Health Camps, Blood grouping awareness and Blood donation, Legal	Number	Title of the Unit	Lecture	Credits
below. Colleges can plan various social activities for learners and make a detailed report) Activities can be conducted throughout the academic year . Evaluation will be based on record keeping of the attendance of the learner. Shramadhan – Plantation, Cleaning, Watering, Weeding, Any other activities. Awareness Programmes – Seminar, Workshops, Celebration of National and International days, Personality Development Programmes, Group Activities, etc., Rally, Visit to Adopted villages, SwatchathaProgramme, Visit and Conserving Ancient monuments and heritage site, Socio Economic Survey of village/slum, Nature Camp, Environmental Education, Women Empowerment Programme, Health Camps, Blood grouping awareness and Blood donation, Legal	1	Meaning, definition, qualities, and characteristics of a Leader. Meaning of personality, Dimensions of personality. Personality and Leadership nexus. Universal Human Values and Ethics for youths	15	
awarenessProgramme, Literacy Programme, Water Conservation Programme,One Day Special Camp in a village (preferably in adopted village/Adopted areas/Slums/MR Schools etc).	2	below. Colleges can plan various social activities for learners and make a detailed report) Activities can be conducted throughout the academic year .Evaluation will be based on record keeping of the attendance of the learner. Shramadhan – Plantation, Cleaning, Watering, Weeding, Any other activities. Awareness Programmes – Seminar, Workshops, Celebration of National and International days, Personality Development Programmes, Group Activities, etc., Rally, Visit to Adopted villages, SwatchathaProgramme, Visit and Conserving Ancient monuments and heritage site, Socio Economic Survey of village/slum, Nature Camp, Environmental Education, Women Empowerment Programme, Health Camps, Blood grouping awareness and Blood donation, Legal awarenessProgramme, Literacy Programme, Water Conservation Programme,One Day Special Camp in a village (preferably in adopted village/Adopted	30	

Note:

- 1. Above Paper will be exempted if the learner is involved in NSS as Volunteer and Successfully completes 60 hours in each Semester.
- 2. If learner as a NSS Volunteer attends any Camps at National/State/University/District/College Special Camp will be exempted from either Sem II OR Sem IV Paper provided they produce Certificate of Participation or Attendance in Camp certified by the Programme Officer.

Evaluation Pattern

Internal Assessment

Assessment Criteria	Marks
Assignment / Project / Quiz/Presentations	10
Attendance, Class and Activity Participation	10
Total	20

		Total		20
		External Assess Question Paper 1		
Time: 1:00 Ho	urs			Total Marks: 30
Introduction:-	1. All questions ar	re compulsory.		
	2. Figure to the	Right indicates full	marks.	
	3.Draw neat labe	eled drawings wher	ever necessary.	
- /	•	noosing the correct of Objectives questi		w 06 marks .
1. a)	b)	c)	d)	
1. a) 2. a)	b) b)	c) c)	d) d)	
2. a) Q.2) Short No	,	c)	,	06marks
2. a) Q.2) Short Not 1.	b)	c)	,	06marks
2. a) Q.2) Short Not 1. 2.	b)	c)	,	06marks
2. a) Q.2) Short Not 1.	b)	c)	,	06marks
2. a) Q.2) Short Not 1. 2. 3. 4.	b) tes . (Any Two out	c)	d)	
2. a) Q.2) Short Not 1. 2. 3. 4. Q.3) Answer the 1.	b) tes . (Any Two out	c) of Four)	d)	
2. a) Q.2) Short Not 1. 2. 3. 4. Q.3) Answer the 1. 2.	b) tes . (Any Two out	c) of Four)	d)	
2. a) Q.2) Short Not 1. 2. 3. 4. Q.3) Answer the 1. 2. 3.	b) tes . (Any Two out	c) of Four)	d)	
2. a) Q.2) Short Not 1. 2. 3. 4. Q.3) Answer the 1. 2.	b) tes . (Any Two out	c) of Four)	d)	

References:

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- 2. Salunkhe P.B. Ed, Chhtrapati Shahu the Pillar of Social Democracy
- 3. National Service Scheme Manual, Govt. of India
- 4. Training Programme on National Programme Scheme TISS
- 5. Orientation Courses for N.S.S. Programme Officers, TISS
- 6. Hans Gurmeet, Case Material as a Training Aid for Field Workers
- 7. Tarachand, History of the Freedom Movement in India Vol.II
- 8. Kapil K. Krishan, Social Service Opportunities in Hospitals (TISS)
- 9. Ram. Social Problems in India.
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- 14. Bauman, D. C. (2013). Leadership and the three faces of integrity. The Leadership Quarterly, 24(3), 414-426.
- 15. Bishop, W. H. (2013). Defining the Authenticity in Authentic Leadership. The Journal of Values-BasedLeadership, 6(1), Article 7. Available at: https://scholar.valpo.edu/cgi/viewcontent.cgi?article=1077&context=jvbl
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University of Mumbai



Title of the Program

Introduction to Cultural Activities SEM I

Syllabus for Two Credit

(With effect from the academic year 2024-25)

Aims and Objectives

- To study the importance of cultural activities in India.
- To discuss the historical importance of cultural activities.
- To define and describe the overview of cultural practices at Indian and Global level.
- To list the various forms of cultural activities and its applied skills.
- To describe the role of organizations for organizing cultural activities in India.

Learning Outcomes

- Understand the significance of cultural activities
- Sensitize students towards Indian culture and its preservation
- Apply the knowledge and skills of the cultural activities in their practical life
- Participate in the various cultural activities

Modules at Glance Semester I

Module Unit		Content	No. of		
No.	Hours				
1	05				
	II History of Student Cultural Activities				
2	2 III Forms / Types of Literary and Fine Arts Activities and its Applied Skills				
	IV	Forms / Types of Performing Arts Activities and its Applied Skills	10		
	30				

Module	Unit	Content	No. of
No.			Hours
1	I	1.1 Overview to Cultural Activities	05
		Definition of culture and its manifestations	
		Understanding cultural diversity and inclusivity	
		The role of cultural activities in preserving heritage	
		Overview of Indian cultural practices	
		Overview of global cultural practices	
	II	2.1 History of Student Cultural Activities	05
		☐ Role of student cultural activities	
		☐ History of student cultural activities in India	

	1		
		Role of AIU in preserving cultural heritage of India	
		History of student cultural activities in	
		Maharashtra	
		Student Cultural activities at University of	
		Mumbai	
2	III	3.1 Forms / Types of Literary and Fine Arts	10
_		Activities and its Applied Skills	10
		PPICE SILLS	
		3.1.1 Various Forms of Literary Arts	
		Elocution: Reading Skills, Soft Skills,	
		Languages, Communication Skills, etc.	
		Debate: Reading Skills, Soft Skills,	
		Languages, Communication Skills, etc.	
		Story Writing: Introduction, Plot,	
		Characterization, Presentation, Relevance,	
		Language Style, etc.	
		Story Telling: Introduction, Plot,	
		Characterization, Presentation, Relevance,	
		Language Style, etc.	
		Quiz: General Knowledge skills	
		2.1.2 Waring France of Fire Andre	
		3.1.2 Various Forms of Fine Arts	
		• Painting: Visualization, Delivery of the	
		Subject, Composition, Colour Application, Presentation and Overall Impact	
		Collage: Visualization, Delivery of the	
		Subject, Handling of Medium, Composition,	
		Presentation and Overall Impact	
		Poster Making: Visualization, Delivery of	
		the Subject, Presentation, Tagline and Overall	
		Impact	
		Clay Modeling: Visualization, Delivery of	
		the Subject, Handling of Medium,	
		Composition, Presentation and Overall	
		Impact	
		• Cartooning: Visualization, Delivery of the	
		Subject, Characters, Synchronization, Colour	
		Application, Composition, Presentation and Overall Impact	
		Rangoli: Visualization, Delivery of the	
		Subject, Colour Scheme, Elements,	
		Presentation and Overall Impact	
		 Mehendi Designing: Originality, Creativity, 	
		Decorative Art with Aesthetic Sense,	
		Presentation and Overall Impact	
		1 resentation and Overall Impact	

 Spot Photography: Impact, Composition, Technical Quality and Suitability for the Specific Theme Installation: Visualization, Delivery of the Subject, Handling of Medium,
Specific Theme Installation: Visualization, Delivery of the Subject, Handling of Medium,
• Installation: Visualization, Delivery of the Subject, Handling of Medium,
Subject, Handling of Medium,
Synchronization, Composition, Presentation
and Overall Impact
IV 4.1 Forms / Types of Performing Arts 10
Activities and its Applied Skills
4.1.1 Various Forms of Dance
Folk Dance: History and Origin of Folk
Dance In India, Types and their Uniqueness,
Significance of Folk Dance, Folk Dances in
Maharashtra
Classical Dance: History of Classical Dance,
Types and their Peculiarities, Significance of
Classical Dances in India
4.1.2 Various Forms of Theatre
History of Indian Theatre
Types and their Uniqueness
Significance of Indian Theatre
Various Forms of Theatre: One Act Play,
Skit, Mime, Mimicry
4.1.3 Various Forms of Music
History of Indian Music,
Types and their Uniqueness,
Significance of Music in India
Various Forms of Music: Classical Singing,
Light Vocal, Percussion, Non-Percussion,
Natyasangeet, Western Vocal, Western
Instrumental

Scheme of Evaluation

The Scheme of Examination shall be of 50 marks. It will be divided into Internal Evaluation (20 marks) and Semester End Examination (30 Marks).

Semester I (50 Marks, 2 Credits) Internal Evaluation (20 Marks)

Sr. No.	Particulars	Marks
		1

	OR Project	
	Project	
	OR	
	Assignment	
2	Participation in Workshop / Conference / Seminar (as decided by the Teacher) OR Participation in Online Workshop / Conference / Seminar (as decided by the Teacher)	
	OR	
	Field Visit	
	OR	
	Attendance	
	Total	20

Semester End Examination (30 Marks)

Question	Particulars	Marks
No.		
1	Objective Type Questions (All Units)	6
2	Descriptive Question(s) on Unit I	6
	[This question may be divided into sub questions like (a) (b)	
	for 3 Marks + 3 Marks or 4 Marks + 2 Marks pattern]	
3	Descriptive Question(s) on Unit II	6
	[This question may be divided into sub questions like (a) (b)	
	for 3 Marks + 3 Marks or 4 Marks + 2 Marks pattern]	
4	Descriptive Question(s) on Unit III	6
	[This question may be divided into sub questions like (a) (b)	
	for 3 Marks + 3 Marks or 4 Marks + 2 Marks pattern]	
5	Descriptive Question(s) on Unit IV	6
	[This question may be divided into sub questions like (a) (b)	
	for 3 Marks + 3 Marks or 4 Marks + 2 Marks pattern]	
	Total	30

Reference Books

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- 3) Patnaik Devdatta, Indian Culture, Art and Heritage. Pearson, India, 2021.
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University of Mumbai



Title of the Program

Co-Curricular Course Introduction to Sports, Physical Literacy, Health and Fitness and Yog

SEM I

Syllabus for Two Credit

(With effect from the academic year 2024-25)

Semester I Course Structure

Semester	Paper	Title of Paper	No of lecture	Internal Evaluation	End Semester	Total Marks	Credits
		-	(Theory)	(IE)	Evaluation		
First	CC	Introduction					
		to Sports,	30	20	30	50	02
		Physical					
		Literacy,					
		Health &					
		Fitness and					
		Yoga					
Second	CC	Introduction	• •	• •		-0	0.5
		to Sports,	30	20	30	50	02
		Physical					
		Literacy,					
		Health &					
		Fitness and					
		Yoga					
Total	-	-	60	40	60	100	04

Semester I

1.1 Preamble:

India is growing rapidly as a global super-power. To face the challenges of the century and to keep up with the pace of the world, maintaining health is of prime importance. Giving thrust to healthy society, Physical Education, Sports, Health & fitness and Yoga are of great significance in today's world. The Government of India insists on Physical Fitness, Mental Health and Overall Development of Personality for every citizen. In these lines, the Government has launched Fit India Movement, Khelo India, TOPS and National Sports Day, International Day of Yoga etc. These initiatives have given impetus and awareness among general public, professional and academicians. However, creating efficient and skilled human resource in the field of Physical Education, Sports and Yoga is identified as the need of the hour. Thus, the Governments of India and Government of Maharashtra have included Physical Education, Sports and Yoga as a key area under the NEP 2020.

1.2 Objectives of the Course:

- 1. To make students familiarize with concepts of Health, Fitness, Yoga, Sports & Physical Literacy.
- 2. To sensitize the students about background knowledge of Sports structure of Sports Federations, Indian Olympic Association, Khelo India Schemes, FIT India movement, National Sports Day, Intercollegiate Sports structure of University of Mumbai.

- 3. To familiarize the students with the various physical education concepts and information regarding various Olympic Sports.
- 4. To make students aware about famous sports personalities and various awards given to Sportsperson and coaches.
- 5. To educate students regarding various career opportunities in the sports management, sports coaching, sports industry, health and fitness, sports infrastructure, yoga, etc.
- 6. The course is designed primarily to educate those interested in becoming a Physical Literacy Trainer/Ambassador as well as those who wish to stay lifelong active and want to influence others to be active for life.

1.3 Salient features of the course:

- 1. The course is designed to enhance the Competency, attitude and skills related knowledge to Physical Literacy, health & fitness, Sports & Yoga.
- 2. The course is design to implemented as per CBCS pattern.

1.4 Utility of the course:

- 1. The course may provide opportunity in the field of physical education, sports management, health & fitness, yoga, etc.
- 2. The course is significant to enhance the abilities of the student to work in the different fields of physical education in the area of coaching, event management, health & fitness, yoga etc.
- 3. The professional abilities and personality of the students may be enhanced.

1.5 Program outcomes:

By the end of the program the students will be able to:

- 1. The curriculum would enable the pass out students to be entrepreneur (to start their own fitness center, gym, yoga studio etc.) and device appropriate fitness program for different genders and age groups at all level
- 2. The curriculum would enable to officiate, supervise various sports events and organize sports events.
- 3. Students acquire the knowledge of Physical Education, Sports and Yoga and understand the purpose and its development.
- 4. The student learns to plan, organize and execute sports events.
- 5. Student will learn theoretical and practical aspects of game of his choice to apply at various levels for teaching, learning and coaching purposes efficiently.
- 6. Student acquires the knowledge of opted games, sports and yoga and also learns the technical and tactical experience of it.
- 7. Student will learn to apply knowledge of Physical fitness and exercise management to lead better quality life.
- 8. Students will understand and learn different dimension of active life style.
- 9. Student will learn the knowledge of nutrition and diet.
- 10. Students will be able to assess the physical fitness in a scientific way.
- 11. The students will be able to continue professional courses and research in Physical Education, sports and yoga.
- 12. It helps the student to understand theory and practical aspects of physical literacy. These aspects include role of motivation and confidence, how to focus on positive experience, new styles of teaching, inclusive session planning and review the progress in physical activities.
- **1.6 Programme Duration**: The structure of Sports & Physical Literacy has two semesters in total covering a period of two years.

- **1.7 Duration of the Course**:. First Year comprises two semesters. Each semester will have theory paper 30 marks for End Semester Examination and 20 marks for Internal Evaluation for each paper.
- **1.8 Modes of Internal Evaluation:** Assignment, Tutorial, Presentation, MCQs via Google, Field Visits, any other suitable mode along with marks for Attendance of the students.
- 1.9 Medium of Instruction: English

1.10 Course Structure

Credits: 02 Lectures: 30 Marks: 50

Unit Number	Title of the Unit	No. of Lecture	No. of Credits
	Introduction to Sports, Physical Literacy, Health & fitness and Yoga		
1	1.1 Meaning and Definition of Sports, Physical Literacy, Health & Fitness and Yoga	15	1
	1.2 Aim, Objectives & Importance of Sports, Physical Literacy, Health & Fitness and Yoga1.3 History of Sports, Physical Literacy, Physical		
	Education and Yoga		
	1.4 Modern trends of Sports, Physical Literacy,		
	Health & Fitness and Yoga		

	Introduction to Structure of Sports associations, Fitness Training & Yogic Asanas		
2	2.1 Various government schemes, awards and famous sports personalities	15	1
	2.2 Sports Structure of Sports Federations, Khelo India, Sports Tournaments of University of Mumbai and Indian Olympic Association		
	2.3 Fundamental Principles of Fitness training and Yoga		
	2.4 Components of health related and skill related physical fitness		
	2.5 Types of Yogic practices – Asanas, Pranayama and Meditation		

References -

- 1. Bucher, C. A. (n.d.) Foundation of physical education. St. Louis: The C.V. Mosby Co. Deshpande, S. H. (2014). Physical Education in Ancient India. Amravati: Degree college of Physical education.
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